The SBTi’s Net-Zero Standard Road Test

Workshop 2

5\textsuperscript{th} of August 2021
Recap: Net-Zero Standard Development process

Today's objectives

Walk through the Net-Zero How-to Guide

Step-by-step example of using the NZ Tool

Highlights from the Net-Zero Corporate Manual
What is the timeline for the road test?

<table>
<thead>
<tr>
<th>Preparations</th>
<th>Road-testing</th>
<th>Feedback</th>
</tr>
</thead>
<tbody>
<tr>
<td>5-9 Jul</td>
<td>12-18 Jul</td>
<td>30-3 Sep</td>
</tr>
<tr>
<td>19-23 Jul</td>
<td>26-30 Jul</td>
<td>6-10 Sep</td>
</tr>
<tr>
<td>2-6 Aug</td>
<td>9-13 Aug</td>
<td></td>
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<tr>
<td>16-20 Aug</td>
<td>23-28 Aug</td>
<td></td>
</tr>
<tr>
<td>26-30 Jul</td>
<td>2-6 Aug</td>
<td></td>
</tr>
<tr>
<td>9-13 Aug</td>
<td>16-20 Aug</td>
<td></td>
</tr>
</tbody>
</table>

**Deliverables**

- **Result modelling**
  - Deadline to complete survey
  - Guidance, criteria, tool & 1st Consul. report available
  - Tool available
  - Survey available

- **Feedback survey**
  - Launch webinar
  - WS 1 Office hours
  - WS 2 Office hours
  - WS 3 Office hours
  - Deep dive interviews
  - Case studies

- **Engagement**
  - Launch webinar
  - WS 1 Office hours
  - WS 2 Office hours
  - WS 3 Office hours

- **Advocate**
  - Deadline to complete survey
  - Feedback report

**Today**

- Testing of target setting tool
- Delivery of results
- Completion of survey
- Feedback webinar

**Milestone**

- Office hours
- WS 1
- WS 2
- WS 3

**Meeting**

- Deep dive interviews
Meetings to support participants and gather feedback during the process

**Launch**
- **Eastern (CEST)**: 15 July 10:00-11:00
- **Western (CEST)**: 15 July 15:00-16:00
- **Topics covered**: Explanation of methods, tool, guidance, etc.
- **Attendance**: Required

**Workshop 1**
- **Eastern (CEST)**: 22 July 10:00-11:00
- **Western (CEST)**: 22 July 16:00-17:00
- **Topics covered**: Further explanation & discussion around materials
- **Attendance**: Preferred

**Office hours 1**
- **Eastern (CEST)**: 28 July 10:00-10:50
- **Western (CEST)**: 29 July 16:00-16:50
- **Topics covered**: Open to questions from participants
- **Attendance**: Optional

**Workshop 2**
- **Eastern (CEST)**: 5 August 10:00-11:00
- **Western (CEST)**: 5 August 16:00-17:00
- **Topics covered**: Using the tool and workshopping targets
- **Attendance**: Preferred

**Office hours 2**
- **Eastern (CEST)**: 11 August 10:00-10:50
- **Western (CEST)**: 12 July 16:00-16:50
- **Topics covered**: Open to questions from participants
- **Attendance**: Optional

**Workshop 3**
- **Eastern (CEST)**: 19 August 10:00-11:00
- **Western (CEST)**: 19 August 16:00-17:00
- **Topics covered**: Discussion on gaps, adoption barriers, etc.
- **Attendance**: Preferred

**Office hours 3**
- **Eastern (CEST)**: 25 August 10:00-10:50
- **Western (CEST)**: 26 August 16:00-16:50
- **Topics covered**: Open to questions from participants
- **Attendance**: Optional

*Note: subject to change*
Reminder to provide feedback through the survey and Slido Q&A tool

Feedback Survey

A 30-minute survey to complete after trying out the target setting tool and using the supporting materials

- Provide feedback on the feasibility, key challenges, ease of use of the target setting tool, and overall method

- Link here

Slido and FAQ database

Question, answer and polling platform for the company road test

- Enter in any questions that pop up during the road test into Slido (please see link here)

- Review answers to questions in the Google Sheet
Recap: Net-Zero Standard Development process

Todays' objectives

Walk through the Net-Zero How-to Guide
Step-by-step example of using the NZ Tool
Highlights from the Net-Zero Corporate Manual
Key objectives for today

- Provide a quick explanation of the How-to Guide
- Walk through the Net-Zero Tool step by step
- Ensure a greater understanding of the Net-Zero Corporate Manual
Recap: Net-Zero Standard Development process

Todays' objectives

Walk through the Net-Zero How-to Guide

Step-by-step example of using the NZ Tool

Highlights from the Net-Zero Corporate Manual
The How-to Guide provides visual step-by-step guidance in three key sections:

1. **Getting started with the Net-Zero Standard**
   - Answer questions in the decision tree to find out what next steps apply to your company (page 1-2)

2. **Setting near-term SBTs for Net-Zero**
   - Find out which criteria for near-term SBTs are eligible (page 3)
   - More info on available pathways for high-emitting sectors (page 4-5)

3. **Setting long-term SBTs for Net-Zero**
   - Find out how to set long-term SBTs (page 6-7)
   - More info on sector-specific requirements (page 8-10)
Recap: Net-Zero Standard Development process

Todays' objectives

Walk through the Net-Zero How-to Guide

Step-by-step example of using the NZ Tool

Highlights from the Net-Zero Corporate Manual
SBTi's Net-Zero Standard covers both near-term and long-term SBT methods for corporate target setting.

**Near-term science-based target**
- Previously "science-based targets", aligned to NZ Standard and updated SBTi strategy
- 5-10 year reduction target in line with 1.5°C pathways to ensure immediate climate action.

**Long-term science-based target**
- New SBTs to align with reaching NZ
- A target that should be achieved at 2050 latest to reach net-zero and limit global warming to 1.5°C

Total reduction target is dependent on sector-specific guidance and pathways – any residual emissions should be neutralised.
Long-term science-based targets: key criteria

Long-term emission reduction targets are critical part of any corporate net-zero commitment. They drive economy-wide alignment and long-term business planning to reach the level of global emissions reductions needed to limit global warming to 1.5°C and reach net-zero by 2050.

**Timeframe**

Long-term SBTs to be set for a target year no later than 2050

**Target Ambition**

Emissions in scopes 1, 2, and 3 that are covered by the long-term SBT boundary must align with 1.5°C net zero pathway at the global or sector level

**Target Boundary**

Companies to cover at least 95% of scope 1 & 2, and 95% of scope 3 emissions in the long-term SBT boundary
Step 1: Input your company's base year emissions

Requirements

- Companies must have a completed base year emissions inventory split by GHG emissions scope and scope 3 category.
- Emissions from forestry, land-use, and agriculture (FLAG) should be reported separately from other emissions.
- Base year emissions are then input into the Net-Zero Tool.

Additional resources

- Greenhouse Gas Protocol Corporate Standard
- Greenhouse Gas Protocol Scope 3 Standard
- Greenhouse Gas Protocol Scope 3 Calculation Guidance
- Quantis Scope 3 Evaluator Tool
Two approaches to calculating long-term SBTs

1. Basic tool
   - “One-size-fits-all” approach
   - Separate absolute targets required for energy & industrial processes and forestry, land-use and agriculture (FLAG)

2. Pro tool
   - Company-specific targets reflect different levels of residual emissions per activity
   - Companies in heavy-emitting sectors may set intensity convergence targets (like SDA)
   - Demand-side companies may set absolute targets based on activity-specific absolute contraction

Graph:
- Energy and industrial processes
- Forestry, land-use, and agriculture

Bar graph:
- Industry: 0.5Gt
- Building: 0.1Gt
- Transport: 0.7Gt
- Other: -1Gt
- Power: -0.4Gt

Long-term SBT

0 10 20 30 40 50
GT CO2e

-90%
-80%
### Additional pathways and methods may be used | Eligibility depends on company

**Activity-specific pathways**

<table>
<thead>
<tr>
<th>Land intensive:</th>
<th>Absolute contraction (Eligible for demand-side companies – examples below)</th>
<th>Physical intensity convergence (Eligible for supply-side companies – examples below)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture (except timber and forestry)</td>
<td>Restaurants</td>
<td>Agricultural commodity producers</td>
</tr>
<tr>
<td>Beef, chicken, dairy, maize, palm oil, pork, rice, soya, wheat, roundwood</td>
<td>Groceries</td>
<td>Agricultural commodity processors</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Transport:</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Aviation</td>
<td>Airline users</td>
<td>Airlines</td>
</tr>
<tr>
<td>Road vehicles</td>
<td>Car users</td>
<td>Original equipment manufacturers (e.g., automakers, airplane makers)</td>
</tr>
<tr>
<td>Heavy-duty vehicles (HDV)</td>
<td>Retail companies (e.g., scope 3 emissions from upstream or downstream transport)</td>
<td>Transportation service providers</td>
</tr>
<tr>
<td>Maritime transport</td>
<td>Other transportation service purchasers</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Industry:</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Iron and steel</td>
<td>Building companies (e.g., scope 3 emissions from purchased goods and services and capital goods)</td>
<td>Steel and cement producers</td>
</tr>
<tr>
<td>Cement</td>
<td>Real estate</td>
<td>Capital goods producers (e.g., scope 3 downstream emissions from machinery used to produce materials)</td>
</tr>
<tr>
<td>Other industry</td>
<td>Auto manufacturers</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Other steel and cement purchasers</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Built environment:</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential buildings</td>
<td>Building tenants</td>
<td>Real estate companies</td>
</tr>
<tr>
<td>Service buildings</td>
<td>Building users</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Energy</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Power generation</td>
<td>Electricity users</td>
<td>Electric utilities</td>
</tr>
</tbody>
</table>

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**Note:** Pathways for aluminum, roundwood and other industry are not yet available
How to use the basic tool

The “basic” tool tells companies how much to reduce scope 1, 2, and 3 emissions by the net-zero target year based on a universal or agriculture pathway.

It is recommended for most companies (except power sector and timber companies).
## 2. How to use the pro tool (I/III)

- Companies may calculate up to 11 targets, which cover different scopes and/or activities
- Enter one row per target and fill out each of the relevant columns

### 1. Scopes covered

<table>
<thead>
<tr>
<th>Scope</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope 1</td>
<td>Non-FLAG target</td>
</tr>
<tr>
<td>Scope 2</td>
<td>FLAG target</td>
</tr>
<tr>
<td>Scope 3</td>
<td>Universal pathway</td>
</tr>
<tr>
<td>Scopes 1+2</td>
<td>Iron and Steel</td>
</tr>
<tr>
<td>Scopes 1+2+3</td>
<td>Agriculture pathway</td>
</tr>
<tr>
<td></td>
<td>All sold electricity (relevant to power utilities)</td>
</tr>
<tr>
<td></td>
<td>Well to wheel/well to wake (relevant to transport operators and OEMs)</td>
</tr>
<tr>
<td></td>
<td>Renewable electricity</td>
</tr>
</tbody>
</table>

### 2. Emissions type

- Non-FLAG target
- FLAG target

### 3. Activity

**Non-FLAG target**

- Universal pathway
- Iron and Steel
- Agriculture pathway
- Beef

**FLAG target**

- Industrial pathway
- ...
How to use the pro tool (II/IV)

- Companies may calculate up to 11 targets, which cover different scopes and/or activities
- Enter one row per target and fill out each of the relevant columns

<table>
<thead>
<tr>
<th>Target #</th>
<th>Scope covered</th>
<th>Emissions type</th>
<th>Activity</th>
<th>Region</th>
<th>Activity specification</th>
<th>Activity unit</th>
<th>Base year activity amount</th>
<th>Base year activity amount</th>
<th>Scope 1 (CO2e)</th>
<th>Scope 2 (CO2e)</th>
<th>Scope 3 (CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Target #1</td>
<td>Scope 1-2</td>
<td>Non-FLAG target</td>
<td>Iron and Steel</td>
<td>World</td>
<td>Supply (intensity)</td>
<td>Lbs of steel</td>
<td>1,000</td>
<td>1,000</td>
<td>30,000</td>
<td>35,000</td>
<td>30,000</td>
</tr>
</tbody>
</table>

4. Region (only shown for activity-specific pathways, i.e., not universal or agriculture pathway)

- World
- Canada (FLAG commodities only)

5. Base year activity amount (only shown for supply/intensity targets)

6. Base year emissions in target boundary

Activity specification (only shown for activity-specific pathways)

- Supply (intensity)
- Demand (absolute)
Check that your targets cover 95% of emissions in scope 1 & 2, and 95% of emissions in scope 3.
How to use the pro tool (IV/IV)

View your results in the review targets section of the tool in the tab “03-Pro tool (output)”

<table>
<thead>
<tr>
<th>REVIEW TARGETS</th>
<th>Scenario covered</th>
<th>Emissions type</th>
<th>Activity</th>
<th>Base year emissions in target</th>
<th>% emissions reduction</th>
</tr>
</thead>
<tbody>
<tr>
<td>Absolute targets</td>
<td>Scenario 1-2</td>
<td>Non-FLUC target</td>
<td>Universal pathway</td>
<td>12,000</td>
<td>70%</td>
</tr>
<tr>
<td>Target #1</td>
<td>Scenario 3</td>
<td>FLAG target</td>
<td>Beer</td>
<td>30,000</td>
<td>50%</td>
</tr>
<tr>
<td>Target #2</td>
<td>Scenario 3</td>
<td>FLAG target</td>
<td>Chicken</td>
<td>20,000</td>
<td>30%</td>
</tr>
<tr>
<td>Target #3</td>
<td>Scenario 3</td>
<td>FLAG target</td>
<td>Finance</td>
<td>25,000</td>
<td>50%</td>
</tr>
<tr>
<td>Target #4</td>
<td>Scenario 3</td>
<td>FLAG target</td>
<td>Agriculture pathway</td>
<td>40,000</td>
<td>80%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Intensity targets</th>
<th>Scenario covered</th>
<th>Emissions type</th>
<th>Activity</th>
<th>Base year emissions in target</th>
<th>Base year intensity</th>
<th>Intensity unit</th>
<th>% intensity reduction</th>
<th>Target year intensity</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Renewable electricity</th>
<th>Scenario covered</th>
<th>Emissions type</th>
<th>Activity</th>
<th>Base year emissions in target</th>
<th>% renewable electricity</th>
</tr>
</thead>
</table>
How should I take advantage of the ability to calculate multiple targets?

Set different targets for different scopes
- E.g., For some companies, Scope 3 “Downstream Transportation” can be well-approximated by an absolute target based on the Trucking pathway
- E.g., Scope 2 can be covered by a “Renewable electricity” target

Set targets with a sector-specific boundary

Only for electric utilities and transport
- Power generation companies are required to set a target on all sold electricity, which includes emissions from power generation in scope 1 (and optionally scope 2), as well as emissions from electricity purchased and resold to customers (scope 3 category 3)
- Transport targets should cover “well to wheel” or “well to wake” emissions, which is Scopes 1+2+Scope 3 category 3 for transport service operators and Scope 3 Category 11 for vehicle manufacturers

Compare long-term SBTs with existing targets
- Step 1: review your company’s existing targets
- Step 2: Enter targets with the same boundary into the Pro Tool
- This exercise can help your company understand the difference between your approved near-term SBT and what is required for long-term SBTs, or to show the difference between your company’s existing net-zero target and what is required to be science-based
How to compare long-term SBTs with existing targets?

*Enter targets with the same boundary into the Pro Tool*

<table>
<thead>
<tr>
<th>Target ID</th>
<th>Scope(s)</th>
<th>Percent of emissions excluded from target boundary (%)</th>
<th>KPI (Metric)</th>
<th>KPI in Base year</th>
<th>KPI in Target year</th>
<th>Base year</th>
<th>Target year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Int1</td>
<td>Scope 3</td>
<td>3%</td>
<td>% Renewable electricity</td>
<td>75%</td>
<td>100%</td>
<td>2015</td>
<td>2030</td>
</tr>
<tr>
<td>Abs1</td>
<td>Scope 1</td>
<td>0%</td>
<td></td>
<td></td>
<td></td>
<td>2015</td>
<td>2025</td>
</tr>
</tbody>
</table>

**Target ID**

**Scope(s)**

**Percent of emissions excluded from target boundary (%)**

**KPI (Metric)**

**KPI in Base year**

**KPI in Target year**

**Base year**

**Target year**

---

STEP 2: INPUT ONE ROW PER TARGET (NO OVERLAPPING TARGETS)

**Target #1**

**Scope covered**

**Emission type**

**Activity**

**Region**

**Activity specification**

**Activity quantity**

**Baseline emission amount**

**Scope 1 (MTCO2e)**

**Scope 2 (MTCO2e)**

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**Screenhots from the SBT submission form**
Using the pro tool: Demo examples

Live demo

- Steel company
  - Link here
- Mixed metals company (steel and brass)
  - Link here
- Grocery chain
  - Link here
- Auto manufacturer
  - Link here
What if the target reduction seems unrealistic? How can I design a strategy for these targets?

- Achieving net-zero targets will require collective action and major changes to business strategy
- Companies may use scenario analysis to explore how their long-term SBT strategy would be affected by different policy outcomes
- Companies are encouraged to use appropriate 1.5°C scenarios to inform their strategy and their position on collective action. Other scenarios are suggested to be used for sensitivity analyses and to understand strategic changes that would become needed under different scenarios.
Long-term SBTs

The technical basis

- How much mitigation is needed from each sector (and sector grouping) to reach net-zero?
  - Transformative mitigation is required from all sectors, as shown by scenarios like the IEA Net-Zero Roadmap and Roe et al. 2019 (land sector). Net-zero SBTs will be defined based on each sector’s emissions in 2050 or year of sector net-zero, if earlier.

- Are intensity targets sufficient to ensure deep decarbonisation?
  - Intensity targets are necessary but insufficient at the economy level because they do not cover emissions reductions from behavior change like reduced material demand and modal shifts. These reductions are a greater share of total mitigation than most industry sectors.

- How can the SBTi maximize alignment with other climate action initiatives?
  - The SBTi is developing sector “emissions corridors” that will align with the goals of Race to Zero and may be incorporated into investor-facing tools by groups like AOA. They will also enable us to collaborate more effectively with pathway developers such as MPP.

- What types of targets would be most useful to SBT data users?
  - Physical intensity targets are often preferred by SBT data users, especially for companies in heavy-emitting sectors, because they may be viewed as more comparable and more relevant to assessing mitigation. Intensity targets will be eligible for supply-side companies.

- To what extent should sector targets align with common business planning timeframes?
  - As a complement to near-term SBTs, long-term SBTs may have timeframes that are longer than most common business planning horizons. Regardless, they can impact near-term investment decisions for some sectors and reflect an important shared milestone.

- What method would accommodate the widest range of companies, while reflecting sufficient ambition?
  - Methods with fewer application constraints and less reliance on business activity projections are more widely applicable. Sector/activity-based approaches help accommodate companies where a global approach is considered less relevant.
Agenda

Recap: Net-Zero Standard Development process

Today's objectives

Walk through the Net-Zero How-to Guide

Step-by-step example of using the NZ Tool

Highlight from the Net-Zero Corporate Manual
The Corporate Manual provides detailed guidance

Today we will delve into three key topics covered in the Manual

1. Insetting
   Can insetting be used for scope 3 reductions?

2. Forest, Land-use and Agriculture (FLAG)
   What options are available to set FLAG targets?

3. Nature-Based Solutions (NBS)
   Can NBS be used in SBTs?
Can insetting count towards my scope 3 reduction?

What is insetting?
- There are multiple definitions for the term “insetting and no standardisation of the term,
- Insetting can be used to describe mitigation projects that are wholly contained within a scope 3 supply chain boundary of a company, a project partially within their scope 3 supply chain boundary, and a project adjacent to a supply chain boundary.

What are the difficulties?
- No clear determination of what can and cannot be included within scope 3 reductions
- Accounting approaches for insetting also vary
- Further work is ongoing to standardise the definition of insetting and a clear accounting methodology

What is SBTi’s standpoint?
- Companies should only include emission reductions or removals from “insetting” projects that:
  - Use a corporate accounting approach and are wholly contained within their supply chains, or
  - Include only the portion of a “partially-included” project that is within their supply chain and linked directly to sourcing.
- We will assess insetting projects on a case-by-case basis during the validation process and may not approve their use.
Guidance around the land sector is evolving

Two key projects to address FLAG/AFOLU emissions

1. WWF is developing specific emission reduction pathways
   - Will allow companies to set SBTs that fully incorporate deforestation and land-related emissions
   - Will also include removals within the land sector
   - Expected to complete by Q4 2021

2. GHG Protocol is developing guidance on accounting for land sector activities and CO₂ removals
   - The following activities will be included: land use and land-use change, carbon removals and storage, bioenergy and other biogenic products, and related topics
   - Draft guidance is expected to be available for review by the Review Group and Pilot Testing Group in Q1 2022, with publication planned for 2022.

Limited support will be provided on this topic during the road test, but we encourage companies to seek to further understand FLAG emissions and keep up to date with these projects.
What options are available for your company to set FLAG emission reduction targets?

<table>
<thead>
<tr>
<th></th>
<th>Before launch of the FLAG tools in Q4</th>
<th>After launch of the FLAG tools in Q4</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• Absolute contraction for all emissions</td>
<td>• Absolute contraction for all emissions</td>
</tr>
<tr>
<td>Near-term SBTs</td>
<td>• FLAG emissions are often not accounted for and therefore not included</td>
<td>• FLAG intensity pathways</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• After the grace period ends, inclusion of FLAG emissions in the target boundary will be a requirement for companies with significant land sector emissions</td>
</tr>
<tr>
<td>Long-term SBTs</td>
<td>• Absolute contraction for all emissions</td>
<td>• Absolute contraction for all emissions</td>
</tr>
<tr>
<td></td>
<td>• Intensity pathways for beef, chicken, dairy, palm oil, pork, rice, soya and wheat (please refer to Table 3 in corporate manual)</td>
<td>• Intensity pathways for beef, chicken, dairy, palm oil, pork, rice, soya and wheat (please refer to Table 3 in corporate manual)</td>
</tr>
</tbody>
</table>
Companies with land sector emissions can include nature-based solutions (NBS) to meet their science-based targets.

Companies **with** land sector (FLAG) emissions in their supply chain

Companies **without** land sector (FLAG) emissions in their supply chain

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**Eligibility of NBS in SBT**

- This applies to both near-term and long-term science-based targets
  - Examples include stopping deforestation and conversation, peatland and mangrove restoration

- Corporate funding for NBS should not be used to avoid or delay action to reduce emissions from fossil fuels within a company's own operations or supply chain
  - Companies are encouraged to explore investment in NBS toward future nature targets, or as part of compensation and neutralisation strategies
Next time, we will…

Discuss gaps, adoption barriers, and challenges

🌟 How can I map out my company’s emission reductions in between the near and long-term target?

🌟 How to communicate with stakeholders when previous net-zero targets do not align with the Net-Zero Standard?

🌟 What is the SBTi doing to further enable companies to set 1.5°C aligned targets?

🌟 How will the SBTi validate net-zero targets?

🌟 How else can the SBTi support you to align with the NZ Standard?

Reach us via Slido or email

Please make sure of the Slido platform to log general questions, but feel free to reach out directly to us with anything specific.

🌟 Enter in any questions that pop up during the road test process.

🌟 Review answers to questions in the Google Sheet.

🌟 Vote up questions that you have too.

🌟 Link: https://app.sli.do/event/wbdzq2qt/live/questions
Thank you for listening!
Any questions?

For questions related to the road-testing process and the Net Zero Standard in general, please contact:

• Emma Watson
  Senior Manager Net-Zero
  emma.watson@cdp.net

• Paulina Tarrant
  Net-Zero Engagement Manager
  paulina.tarrant@cdp.net

Next week we will be available to answer questions on Wednesday and Thursday during office hours.
Thank you!